

Transforming Governance and Processes

- We have experience of breakthroughs where multiple partners work together but we don't yet know if this will result in new governance structures which safeguard potential abuses.
- A range of evidence as well as well-formed relationships may allow for progress on legal and procurement issues.
- Full disclosure and local steering group governance can provide proportionate assurance.



Transforming Governance and Processes

Work around existing processes

Change processes

Distribute power and resources

Support collaborative working

Act swiftly and flexibly

Contribution not sole claim

Perceived urgency of the need

Existing processes not adapted to place-based intersectoral work

Accountability for public funds!

Risk averse!

Top down performance metrics!

Sheffield Hallam University

Greater Manchester Moving

substance.

CIVIL ASSOCIATES public health consultancy

Key reflection questions

- What are the governance and administrative processes you had to work around? How have you managed it and what have you learnt? What is still in the way?
- What would enable improved joined-up working?
- How can you develop a system of appropriate accountability in your work?